PROJECTED REVENUES AND OTHER SOURCES

GENERAL FUND SUMMARY

	FY2022	FY2023 REVISED	FY2024	%
REVENUE SOURCE	ACTUAL	BUDGET	BUDGET	CHANGE
Millage Rate	3.264	3.264	3.264	
Current Real & Personal	\$ 1,855,853	\$ 2,431,961	\$ 2,838,592	16.7%
Mobile Home Tax	1,452	1,200	500	-58.3%
Motor Vehicle	8,315	7,500	7,500	0.0%
Total Current Taxes	1,865,620	2,440,661	2,846,592	16.6%
Penalties & Interest	13,568	3,500	1,000	-71.4%
Total Property Taxes	1,879,188	2,444,161	2,847,592	16.5%
Title Ad Valorem Tax	553,166	460,000	475,000	3.3%
Alternative Ad Valorem Tax	5,171	5,000	5,000	0.0%
Intangible Tax	50,660	48,000	25,000	-47.9%
Railroad Equipment Tax	460	500	500	0.0%
Street Light Tax	9,110	9,110	9,110	0.0%
Real Estate Transfer Tax	28,496	5,600	10,000	78.6%
Franchise Fees	704,963	570,000	640,000	12.3%
Local Option Sales Tax	1,488,179	1,500,000	1,680,000	12.0%
Alcoholic Beverage Taxes	372,001	303,000	337,250	11.3%
Occupational Tax	12,833	50,000	40,000	-20.0%
Insurance Premium Tax	476,496	680,350	707,000	3.9%
Financial Institution Tax	20,528	25,000	23,000	-8.0%
				N/A
Total Other Taxes	3,722,063	3,656,560	3,951,860	8.1%
Fines, Fees, and Forfeitures	313,345	418,900	417,650	-0.3%
Permits and Zoning Fees	428,609	403,300	227,800	-43.5%
Alcohol Licenses & Fees	86,150	90,000	79,000	-12.2%
Other Fees and Licenses	22,278	18,300	26,100	42.6%
Interest	14,468	4,000	142,000	3450.0%
Rent - Tourism	71,534	48,250	84,000	74.1%
Miscellaneous	116,605	47,870	62,720	31.0%
Charges for Services - Indirect Cost Allocat	-	-	789,679	N/A
-			•	N/A
Total Other	1,052,989	1,030,620	1,828,949	77.5%
Total Operating Revenues	 6,654,240	 7,131,341	 8,628,401	21.0%
Other Financing Sources				
Transfers from Other Funds	117,004	120,000	125,000	4.2%
Sale of General Fixed Assets	24,600	500	500	0.0%
Budgeted Fund Balance	- 1,000	20,000	-	-100.0%
Total Other Financing Sources	141,604	140,500	125,500	-10.7%
Total Revenues & Other Sources	\$ 6,795,844	\$ 7,271,841	\$ 8,753,901	20.4%

SUMMARY OF EXPENDITURES & OTHER USES

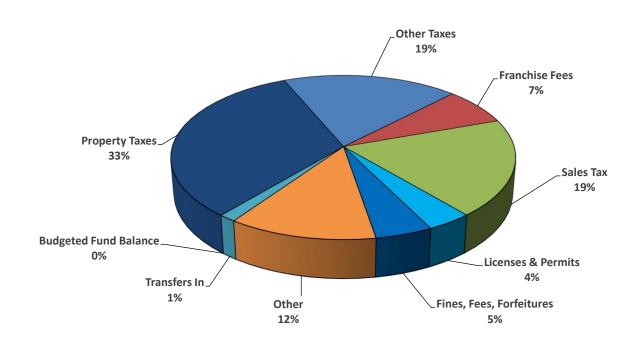
GENERAL FUND SUMMARY

	FY2022			FY2023	FY2024	%
DEPARTMENTAL EXPENDITURES		ACTUAL		REVISED BUDGET	BUDGET	CHANGE
Mayor & Council	\$	48,805	\$	71,993	\$ 81,857	13.7%
City Clerk		124,260		132,135	172,746	30.7%
City Manager		155,909		119,826	359,654	200.1%
Financial Services		521,636		486,154	857,857	76.5%
Public Lands & Buildings		271,344		350,300	217,360	-38.0%
Municipal Court		162,453		217,970	241,258	10.7%
Police		1,556,088		2,186,013	2,880,926	31.8%
Highways & Street Administration		530,289		913,249	1,311,196	43.6%
Planning & Community Development		822,699		1,120,839	1,048,665	-6.4%
Tourism		206,737		407,070	502,273	23.4%
Agency Allocations - Other		35,406		34,000	42,500	25.0%
Risk Management		173,602		213,500	212,000	-0.7%
Contingency				123,165	 260,611	111.6%
Departmental Expenditures		4,609,229		6,376,214	 8,188,902	28.4%
Other Uses:						
TRANSFERS TO:						
Tax Allocation District		172,020		70,000	_	-100.0%
Hotel/Motel Fund		-		-	-	N/A
Employee Benefits Fund		_		_	_	N/A
		_		-		N/A
Total Other Transfers		172,020		70,000	-	-100.0%
CAPITAL TRANSFERS TO:						
Capital Project Funds		1,184,948		825,627	565,000	-31.6%
		4.056.060		005.637	 	N/A
Total Other Uses		1,356,968		895,627	 565,000	-36.9%
Total Expenditures & Other Uses		5,966,197	_	7,271,841	 8,753,902	20.4%
Revenues Over /						
(Under) Expenditures	\$	829,647	\$	-	\$ <u> </u>	N/A

GENERAL FUND REVENUES BY CATEGORY

	FY2022 FY2023 REVISED		FY2024		% OF		
		ACTUAL			BUDGET	TOTAL	
Property Taxes	\$	1,879,188	\$	2,444,161	\$	2,847,592	32.5%
Other Taxes		1,528,920		1,586,560		1,631,860	18.6%
Franchise Fees		704,963		570,000		640,000	7.3%
Sales Tax		1,488,179		1,500,000		1,680,000	19.2%
Licenses & Permits		537,037		511,600		332,900	3.8%
Fines, Fees, Forfeitures		313,345		418,900		417,650	4.8%
Other		227,207		100,620		1,078,899	12.3%
Transfers In		117,004		120,000		125,000	1.4%
Budgeted Fund Balance				20,000		<u> </u>	0.0%
Total General Fund	\$	6,795,844	\$	7,271,841	\$	8,753,901	100.0%

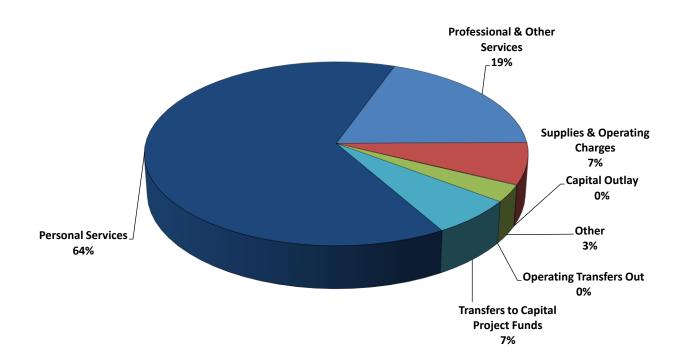
GENERAL FUND REVENUES BY CATEGORY



GENERAL FUND EXPENDITURES BY CATEGORY

		FY2022 FY2023 REVISED			FY2024	% OF	
		ACTUAL		BUDGET		BUDGET	TOTAL
Personal Services	\$	2,720,981	\$	3,807,287	\$	5,588,075	63.8%
Professional & Other Services		1,269,348		1,740,392		1,692,386	19.3%
Supplies & Operating Charges		432,701		620,370		640,330	7.3%
Capital Outlay		186,198		85,000		7,500	0.1%
Other		-		123,165		260,611	3.0%
Operating Transfers Out		172,020		70,000		-	0.0%
Transfers to Capital Project Funds		1,184,948		825,627		565,000	6.5%
Total General Fund	<u>\$</u>	5,966,197	\$	7,271,841	\$	8,753,902	100.0%

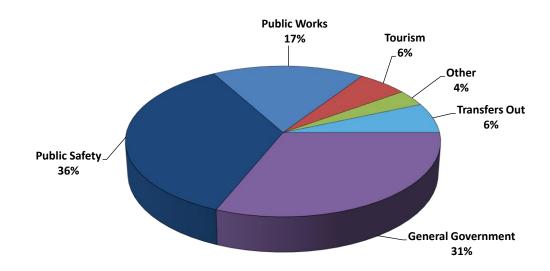
GENERAL FUND EXPENDITURES BY CATEGORY



GENERAL FUND EXPENDITURES BY SERVICE GROUP

	FY2022	FY2023 REVISED	FY2024	% OF
	ACTUAL	BUDGET	BUDGET	TOTAL
General Government	\$ 1,846,912	\$ 2,144,447	\$ 2,732,778	31.2%
Public Safety	1,718,541	2,403,983	3,122,184	35.7%
Public Works	801,633	1,263,549	1,528,556	17.5%
Tourism	206,737	407,070	502,273	5.7%
Other	35,406	157,165	303,111	3.5%
Transfers Out	 1,356,968	 895,627	 565,000	6.5%
Total General Fund	\$ 5,966,197	\$ 7,271,841	\$ 8,753,902	100.0%

GENERAL FUND EXPENDITURES BY SERVICE GROUP



MAYOR AND COUNCIL

DEPARTMENT DESCRIPTION:	EXPENDIT	JRE SUMMARY		
The Mayor and five Council Members represent the governing body of the City of Flowery Branch. Each member of the governing body is elected by the voters of the city at-large. The members of the governing	Funding Source: General Fund	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
are staggered.	Personal Services Professional & Other Services	38,270	52,943	53,287
	Supplies & Operating Charges	2,931 7,604	15,700 3,350	25,220 3,350
	Capital Outlay	-	-	-
		¢ 40.00E	¢ 71.002	¢ 01 0E7

MISSION STATEMENT:

To establish policy direction and execute legislative decision making for the City of Flowery Branch.

GOALS & OBJECTIVES:

1. Economic Development

- * Generate more business & attract new businesses in downtown area by hiring an economic development staff member and additional staff in the Planning Department.
- * Update the Unified Development Code.
- * Complete Downtown Development Phase I and begin Downtown Development Phase II.

2. Financial Stability

* Further diversify the City's revenue streams.

3. Internal Operations

- * Enhance employee compensation and benefits.
- * Hire needed additional staff members.

4 Infrastructure Improvements

- * Continue updating the City's roadways and pedestrian pathways.
- * Continue updating the City's water and sewer infrastructure.

5 Public Safety

- * Attract and retain highly qualified police personnel.
- * Ensure the police response is in an efficient and effective manner.

PERFORMANCE MEASURES:									
MEASURES	City Wide Strategic		ACTUAL		YTD thru 12/31	BUDGET			
		FY2020	FY2021	FY2022	FY2023	FY2023	FY2024		
New Business	ED	N/A	N/A	N/A	1	1	3		
Investment & Interest Revenue	FS	\$ 18,185	\$ 17,782	\$ 10,271	\$ 30,231	\$ 6,000	\$ 700,000		
Authorized Positions	10	44	44	51	57	57	66		
\$ Spent on Infrastructure Improvements	II	N/A	N/A	\$ 3,674,955	\$ 2,739,651	\$ 25,000,000	\$ 14,500,000		

CITY MANAGER OFFICE

Values and priorities while serving our great community. *FY2024 Salary Increase to salary allocation changes and new position. Professional & Other Services 24,389 25,700 48,924 Supplies & Operating Charges 102 7,500 7,000 Capital Outlay	DEPARTMENT DESCRIPTION:	EXPEND	ITURE SUMMAF	RY	
Increase to salary allocation changes and new position. Professional & Other Services 24,389 25,700 48,924 Supplies & Operating Charges 102 7,500 7,000 Capital Outlay	Council's policy decisions and direction, leadership and direction of department heads and other staff, as well as working with Council and	Funding Source: General Fund			
Supplies & Operating Charges 102 7,500 7,000 Capital Outlay	values and priorities while serving our great community. *FY2024 Salary	Personal Services	131,419	86,626	303,730
Capital Outlay		Professional & Other Services	24,389	25,700	48,924
		Supplies & Operating Charges	102	7,500	7,000
\$ 155,909 \$ 119,826 \$ 359,654		Capital Outlay	-	-	•
			\$ 155,909	\$ 119,826	\$ 359,654

MISSION STATEMENT:

The mission of the City Manager's Office is to provide excellence in assisting the City Council establish community goals and policies and providing leadership and direction in the administration of all City departments and services.

GOALS & OBJECTIVES:

- 1 Ensure the City is fiscally responsible.
- * Submit a balanced budget to council.
- * Present a five-year capital plan to council.
- 2 Ensure the city is transparent to the community.
- * Keep the council informed on all city operations
- * Keep the community informed of progress on all capital projects.
- 5 Ensure Flowery Branch is a safe community to live, work and play.
- * Create a city-wide safety program.

PERFORMANCE MEASURES:										
MEASURES	City Wide Strategic	ACTUAL			YTD thru 12/31	BUDGET				
		FY2020	FY2021	FY2022	FY2023	FY2023	FY2024			
Balance budget submitted to Council	FS	N/A	N/A	N/A	N/A	Yes	Yes			
Five-year Capital Plan submitted to Council	FS	N/A	N/A	N/A	N/A	Yes	Yes			
# of Updates submitted (at least 3 per month)	10	N/A	N/A	N/A	N/A	36	36			
Hold quarterly CIP meetings for updates	10	N/A	N/A	N/A	2	4	4			
# of ClearGov Transparency portal updates	Ю	N/A	N/A	N/A	2	6	12			

CITY CLERK

DEPARTMENT DESCRIPTION:	EXPEND	DITURE SUMMAR	RY	
The City Clerk works with members of the Council and other departments				
to execute the agenda. The City Clerk's responsibilities include recording	Funding Source: General Fund	FY2022	FY2023	FY2024*
Iminutes of council meetings and maintaining all municipal documents I		ACTUAL	BUDGET	BUDGET
The City Clerk must also prepare meeting agendas that report on current liceurs facing our community, record data and ensure that documents are	Damanal Camilana			
pissues facing our community, record data and ensure that documents are		112,698	99,217	131,451
stored, filed and maintained correctly. Prepare and maintain official	Professional & Other Services	7,798	28,958	34,595
reports, legal documents, financial records and reference material. A City		3,765	3,960	6,700
Clerk works directly with the Mayor, City Council and various Directors of	Capital Outlay	_	_	_
all city administration departments. *FY2024 Salary Increase to salary				
allocation changes.		\$ 124,260	\$ 132,135	\$ 172,746

MISSION STATEMENT:

The office of the City Clerk's mission is to bridge the gap between the public and government by providing service that exceeds the public's expectations and is based on a foundation of integrity and excellence.

GOALS & OBJECTIVES:

1. Maintain excellence in records management.

- * Research and implement technology to increase transparency in records management.
- * Utilize the new Assistant City Clerk to increase efficiencies in records retention.
- * Create a disaster recovery plan.

2. Increase knowledge of City operations.

- $\ ^{*}$ $\overline{\mbox{Continue}}$ the education process of the Certified City Clerk program.
- * Continue the education process of the Master Municipal Clerk program.

3. Ensure city meetings are run in an efficient and effective manner.

 $^{\ast}\,$ Hold biweekly meetings with city staff to ensure agendas are posted as requested by the Mayor.

PERFORMANCE MEASURES:							
MEASURES	City Wide Strategic	ACTUAL Y			YTD thru 12/31	BUDGET	
		FY2020	FY2021	FY2022	FY2023	FY2023	FY2024
Average days agenda posted prior to meeting	Ю	N/A	N/A	N/A	4.5	7	7
Average # of records scanned monthly	10	N/A	65	10	20	50	50
# of certifications maintained	10	N/A	N/A	N/A	1	1	2

GENERAL ADMINISTRATION DEPARTMENT

DEPARTMENT DESCRIPTION:	EXPEN	EXPENDITURE SUMMARY							
The General Administration Department is accountable for financial activity, including reporting, investments, purchasing, budget, revenue collections, grant application and tracking, capital project tracking,	Funding Source: General Fund	FY2022 ACTUAL	FY2023 BUDGET	FY2024* BUDGET					
payroll, and capital asset tracking. * FY2024 increase due to salary allocation changes.	Personal Services Professional & Other Services	281,094 209,702	303,751 158.403	593,537 237,220					
	Supplies & Operating Charges	30,840	24,000	27,100					
	Capital Outlay	-	-	-					
		\$ 521,636	\$ 486,154	\$ 857,857					

MISSION STATEMENT:

To protect and improve the financial health of the City and teach, encourage, and assure good stewardship of City resources.

GOALS & OBJECTIVES:

- 1. Protect and improve the financial resources of the City.
- * Maximize investment earnings.
- * Update financial reporting.
- * Increase financial transparency through the ClearGov web portal.
- 2. Assure continued compliance with laws and regulations.
- * Work with auditor to implement necessary GASB Statements.
- * Continue training in the state purchasing guidelines.
- 3. Utilize technology to improve efficiencies and decrease costs.
- * Research and implement alternative ways to collect payments.
- * Continue to implement necessary modules in financial software.

MEASURES	Strategic	ACTUAL Y		ity Wide ACTUAL YTD thru 12/31		YTD thru 12/31 BI		GET
		FY2020	FY2021	FY2022	FY2023	FY2023	FY2024	
Average Yield Earned	FS	N/A	N/A	N/A	N/A	N/A	4%	
Govt. Finance Officers Assoc awards	10	0	1	2	3	6	9	
ClearGov Financial updates	10	N/A	N/A	N/A	2	6	12	
Credit Agency Bond Rating	10	N/A	Aa2	Aa2	Aa2	Aa2	Aa2	

GENERAL FUND RISK MANAGEMENT

BUDGET REQUEST AND JUSTIFICATION FORM

	FY2022 ACTUAL	FY2023 J BUDGET	FY2024 BUDGET	% CHANGE
Operating: Personal Services Professional & Other Services Supplies & Operating Charges	\$ 73,145 99,567 890	\$ 100,000 112,000 1,500	\$ 100,000 111,000 1,000	0.0% -0.9% -33.3%
Total Operating	173,602	213,500	212,000	-0.7%
Capital Outlay	-	-	-	N/A
Total Overall Expenditures	\$ 173,602	\$ 213,500	\$ 212,000	-0.7%

Capital Outlay Breakdown

Total Capital Outlay <u>\$ -</u>

PUBLIC WORKS DEPARTMENT

DEPARTMENT DESCRIPTION:
The Public Works Department is comprised of 2 General Fund divisions:
Public Lands and Buildings (PL&B) and Highways & Street Administration.
PL&B ensures a safe, functional, comfortable, clean, attractive and
pleasant environment in the buildings under its management. Highways
& Street Administration is responsible for the repair and maintenance of
all streets, sidewalks, storm drainage infrastructure, rights-of-way, and
other related facilities located within the City of Flowery Branch. *FY2024
Salary Increase to salary allocation changes.

EXPEN	IDIT	URE SUMMARY	1		
Funding Source: General Fund		FY2022 ACTUAL		FY2023 BUDGET	FY2024* BUDGET
Personal Services		305,307		431,271	946,747
Professional & Other Services		259,530		543,178	392,010
Supplies & Operating Charges		150,965		204,100	189,800
Capital Outlay		85,830		85,000	-
	\$	801,633	\$	1,263,549	\$ 1,528,556

MISSION STATEMENT:

Public Works is committed to providing high quality and responsive services and pleasant and safe conditions along our roads, sidewalks and other structures for our residents, business owners, and visitors to our City.

GOALS & OBJECTIVES:

- Improve stormwater drainage structures throughout the city.
- * Maintain or replace cross drains.
- $^{\ast}\,$ Clean, mow, and excavate drainage structures and ditches throughout the city.
- 2. Improve and maintain the city's pedestrian pathways.
- * Inspect, cut and replace existing sidewalks.
- * Develop and implement sidewalk plan.
- 3. Improve and maintain the city's streets.
- * Raise existing manholes, that have been covered, to ensure accessibility.
- * Repair damaged streets to increase useful life.
- * Order and place/replace street signage.

PERFORMANCE MEASURES							
MEASURES	Strategic Priority	ACTUAL			YTD thru 12/31	BUD	GET
		FY2020	FY2021	FY2022	FY2023	FY2023	FY2024
# of Cross Drains maintained or replaced	II	N/A	N/A	N/A	N/A	N/A	200
LF of pedestrian pathways repaired or added	II	N/A	N/A	N/A	N/A	N/A	100
# of manholes maintained	II	N/A	N/A	N/A	N/A	N/A	50
LF of streets repaired	II	N/A	N/A	N/A	N/A	N/A	4,000

MUNICIPAL COURT DEPARTMENT

DEPARTMENT DESCRIPTION:	EXPEN	IDITURE SUMM	ARY	
Municipal Court is a misdemeanor court that has jurisdiction over city ordinance violations and state traffic offenses. Specific type cases handled by the court include routine traffic offenses; driving under the influence of alcohol, possession of marijuana less than an	Funding Source: General Fund	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
ounce, shoplifting less than \$500.00 and code enforcement violations. The Court also is responsible for entering case	Personal Services Professional & Other Services	101,931 52,902	132,404 75,566	159,568 56,290
dispositions and forwarding entries to the Department of Drivers	Supplies & Operating Charges	7,620	10,000	25,400
Services.	Capital Outlay	-	-	-
		\$ 162,453	\$ 217,970	\$ 241,258

MISSION STATEMENT:

The mission of the Municipal Court is to assure the administrative efficiency of the court, to protect the court's ethical integrity, and help maintain public confidence in the court's fairness in dispensing justice impartially.

GOALS & OBJECTIVES:

- 1. Enhance communications regarding court proceedings.
- * Explore and implement a process to allow mass communication notifications for defendants to receive court information.
- 2. Improve access to reports, open records, etc.
- * Explore and implement online access to reports, open records, etc.
- * Find a software editing company that would allow us to redact videos for open records.

ERFORMANCE MEASURES:								
MEASURES	City Wide Strategic	ACTUAL		YTD thru 12/31	В	JDGET		
		FY2020	FY2021	FY2022	FY2023	FY2023	FY2024	
# of notifications issued	10	N/A	N/A	N/A	N/A	N/A	5	
# of in-person open record requests	10	N/A	N/A	N/A	N/A	N/A	400	
# of online open record requests	10	N/A	N/A	N/A	N/A	N/A	100	

POLICE DEPARTMENT

DEPARTMENT DESCRIPTION:

The Flowery Branch Police Department provide the City of Flowery Branch with emergency and non-emergency service 24 hours a day to more than 10,000 city residents. Our jurisdiction covers the City of Flowery Branch and includes houses, apartment complexes, businesses, industrial parks, recreational facilities, schools, churches and numerous shopping centers. The City of Flowery Branch Police department is made up of Police Administration and the Patrol division.

EXPEND	ITURE SUMMA	ıRY	
Funding Source: General Fund	FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
Personal Services	1,302,492	1,893,894	2,513,767
Professional & Other Services	109,272	158,169	189,979
Supplies & Operating Charges	101,323	133,950	177,180
Capital Outlay	43,000	-	-
	\$ 1,556,088	3 \$ 2,186,013	\$ 2,880,926

MISSION STATEMENT:

We vow to protect and serve the City of Flowery Branch through dedication, professionalism, and community-oriented policing by using active cooperation as well as effective, proven standards of excellence with a positive, progressive attitude.

GOALS & OBJECTIVES:

1. Ensure that the police response is in an efficient and in an effective manner.

- * Hire additional police officers for patrol to meet the demand of calls.
- * Reduce response time for calls for service.

2. Reduce crime and accidents in the City of Flowery Branch

- * Create the S.P.E.A.R. Program (Specialized Proactive Enforcement and Response Unit).
- * Explore and implement a drone program.
- * Develop a safety program for the schools and community.

3 . Attract and retain highly qualified police personnel.

- * Develop a recruitment and retention plan.
- * Explore additional pay incentives and benefits.

ERFORMANCE MEASURES:								
MEASURES	Strategic Priority	ACTUAL			YTD thru 12/31	BUD	GET	
		FY2020	FY2021	FY2022	FY2023	FY2023	FY2024	
# of Patrol officers	PS	15	15	18	21	21	28	
Response time in minutes	PS	2:38	4:00	8:00	3:35	5	3:00	
Call Volume	PS	5,000	10,000	12,500	25,000	35,000	45,000	

Planning & Community Development

DEPARTMENT DESCRIPTION:

The Planning and Community Development department is responsible for working with the citizens of Flowery Branch, the development community and the elected officials, while managing current and long-range planning, land development, building constructions, and code compliance. The Department is responsible for current and future planning, zoning, building permits, site development, plan review, building and site inspections, as well as code enforcement.

EXPEND	ITUR	E SUMMAR	RΥ		
Funding Source: General Fund		FY2022 ACTUAL		FY2023 BUDGET	FY2024 BUDGET
Personal Services		309,097		603,905	598,099
Professional & Other Services		440,448		499,734	430,316
Supplies & Operating Charges		15,786		17,200	12,750
Capital Outlay		57,368		-	7,500
	\$	822,699	\$	1,120,839	\$ 1,048,665

MISSION STATEMENT:

To develop and implement creative community-based strategies to enhance economic opportunity, build strong neighborhoods, and ensure a dynamic framework for quality growth and development.

GOALS & OBJECTIVES:

- 1. Promote a pedestrian friendly community.
- * Develop a community sidewalk plan.
- 2. Develop a high-quality, vibrant community.
- * Update the Unified Development Code.
- * Downtown Development Phase II
- 3. Keep Flowery Branch Beautiful.
- * Remove blight through code enforcement.
- * Host community clean-ups.

PERFORMANCE MEASURES:										
MEASURES	City Wide Strategic	ACTUAL			' II ACTUAL 1911) fnrii 12/3111				BUD	GET
		FY2020	FY2021	FY2022	FY2023	FY2023	FY2024			
Code Updates	ED	N/A	N/A	N/A	N/A	N/A	1			
Community Clean-ups	ED	N/A	N/A	N/A	N/A	N/A	2			
Code Enforcement contacts	ED	105	128	154	36	150	150			
Downtown Development Funds	ED	N/A	\$ 16,573	\$ 112,272	\$ 1,145,822	\$ 350,000	\$ 400,000			

COMMUNITY RELATIONS

DEPARTMENT DESCRIPTION:	EXPEND	ITURE SUMMAR	Υ	
Community relations department is dedicated to ensure the City of Flowery Branch remains a quaint, vibrant community. We strive to	Funding Courses Congrel Fund	EV2022	EV2022	FV2024
provide the highest quality of service to our businesses, residents and visitors. We are devoted to creating and updating our website, event		FY2022 ACTUAL	FY2023 BUDGET	FY2024 BUDGET
production and coordination, downtown development, community	I Darcanal Sarvicas	65,528	103,276	187,891
communication through social media and media relations. Our team		27,402	88,984	124,332
	Supplies & Operating Charges	113,806	214,810	190,050
	Capital Outlay	-	-	-
		\$ 206,737	\$ 407,070	\$ 502,273

MISSION STATEMENT:

The Community Relations Department maintains relationships between the City of Flowery Branch and its citizens. Providing up to date information through our website, social media and providing events and downtown happenings to give family and friends an opportunity to create lasting memories.

GOALS & OBJECTIVES:

- 1. Enhance the aesthetics and public appeal of the City of Flowery Branch.
- * Obtain and install additional art pieces within the city.
- * Create and design uniform branding.
- * Create a new landscape design for Flowery Branch that contains flowers

2. Increase tourism to the downtown area.

- * Develop and implement a robust events calendar.
- * Obtain final lease for retail space.
- * Develop and implement a plan to connect the marina to downtown.

3. Enrich the lives of our citizens and encourage community involvement.

- * Create two new events in the downtown area.
- * Create a hammock park.
- * Develop and send a "What's Blooming" newsletter.

MEASURES	City Wide Strategic	ACTUAL			City Wide Strategic ACTUAL YTD thru 12/31		BUD	GET
		FY2020	FY2021	FY2022	FY2023	FY2023	FY2024	
# of art pieces installed	ED	N/A	N/A	N/A	N/A	1	3	
# of community events	ED	N/A	N/A	5	4	8	9	
# of monthly newsletter	ED	N/A	N/A	N/A	N/A	3	12	
# of Farmer's Markets	ED	N/A	N/A	38	18	36	36	

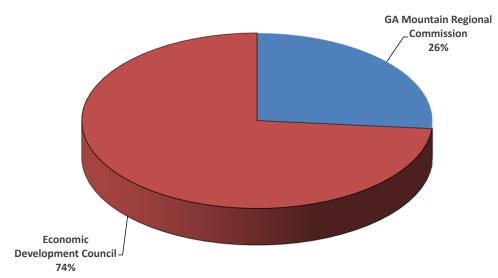
AGENCY ALLOCATIONS

DEPARTMENT DESCRIPTION:

This Department's budget accounts for those funds requested by local Agencies for services they provide to the City.

ncy Allocations			
	FY2022	FY2023	FY2024
	Actual	Budget	Budget
General Fund:			
GA Mountain Regional Commission	10,406.24	9,000.00	14,500.00
Economic Development Council	25,000.00	25,000.00	28,000.00
Total General Fund Allocations	35,406.24	34,000.00	42,500.00
Nater & Sewer			
GA Mountain Regional Commission	-	-	
Economic Development Council	-	-	-
Total Water & Sewer Fund Allocations	<u> </u>	-	-
Total Funding			
GA Mountain Regional Commission	10,406.24	9,000.00	14,500.00
Economic Development Council	25,000.00	25,000.00	28,000.00
Total Agency Allocations	\$ 35,406.24	\$ 34,000.00	\$ 42,500.00

Agency Allocations



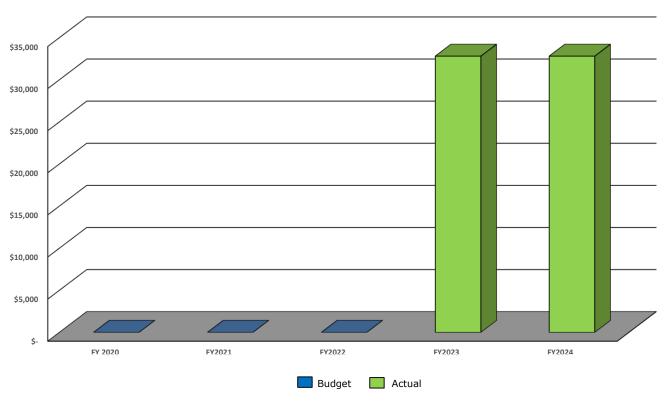
Confiscated Assets Fund

FUND DESCRIPTION:

This fund is a Special Revenue Fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Confiscated Assets Fund is used to account for certain asset seizures confiscated by the City Police Department

FY2022	FY2023	Budget	FY2024
Actual			Budget
\$	- \$	32,800 \$	
	-	-	
	-	-	
	-	-	32,800
	-	32,800	32,800
	-	-	
	-	32,800	32,80
	-	-	
	-	32,800	32,800
	-	-	
	Actual	Actual \$ - \$	Actual \$ - \$ 32,800 \$

Confiscated Assets Fund Revenue



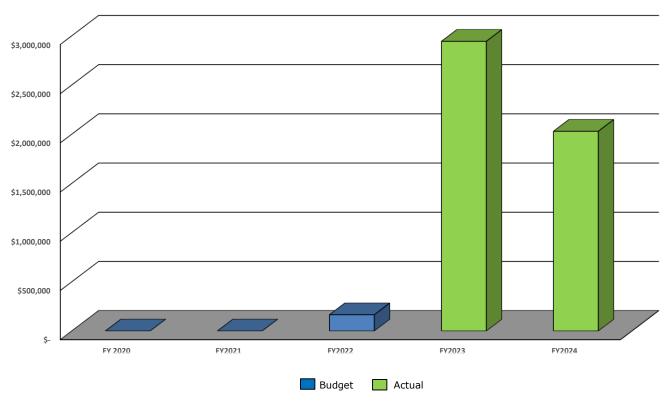
American Rescue Plan Fund

FUND DESCRIPTION:

This fund is a Special Revenue Fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The American Resuce Plan Fund is used to account for certain expenditures authorized under the American Rescue Plan Act.

\$ 1,554,42 1,389,40 2,943,83	- 3 09 1,99
1,389,40	- 3 09 1,99
	09 1,99
2,943,83	38 2.0
	2,02
2,131,93	38 1,02
811,90	00 1,00
2,943,83	38 2,02
	811,9

American Rescue Plan Revenue



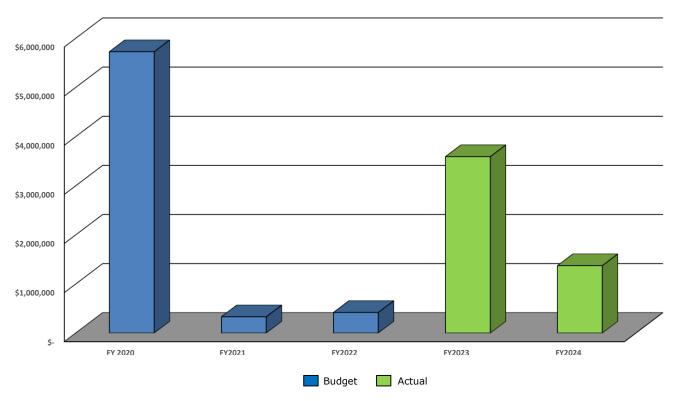
Tax Allocation District

FUND DESCRIPTION:

This fund is a Special Revenue Fund. Funds of this type are used to account for the proceeds of specific revenue sources that are legally or donor restricted to expenditures for specific purposes. The Tax Allocation District is used to account for ad valorem property tax collections derived from the City's Tax Allocation District (Downtown) for the purpose of stimulating private development in this area.

ONFISCATED ASSETS FUND SUMMARY				
Revenue:	FY2022 Actual	FY2023	Budget	FY2024 Budget
TAD revenue - Hall Co. Portion	\$ 237,651	\$	250,000	\$ 700,00
TAD revenue - City Portion	-		-	550,00
Rental Income	-		-	101,92
Interest revenue	8,961		2,000	20,000
Transfers in	172,020		329,254	
Budget Fund Balance	-		3,010,594	
Total Revenue	 418,632		3,591,848	1,371,92
Expenditures:				
Professional and Other Services	281,278		205,000	560,000
Capital Outlay	2,087,729		3,115,298	466,429
Debt Service	161,526		271,550	345,49
Transfers Out	-		-	
Total Expenditures	 2,530,533		3,591,848	1,371,92
Excess Revenues Over/(Under) Expenditures	 (2,111,901)		-	

Tax Allocation District Revenue



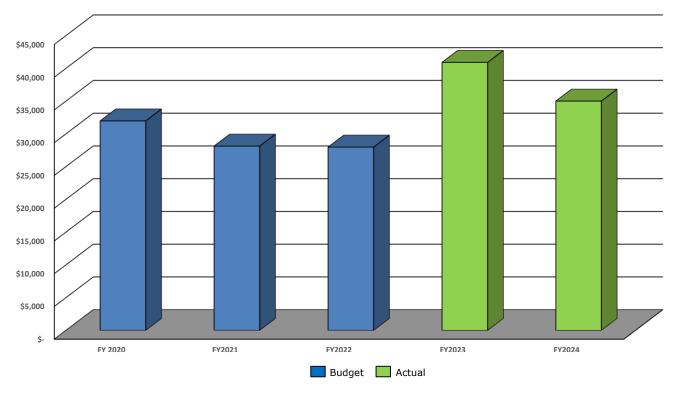
Information Technology Fund

FUND DESCRIPTION:

This fund is used to account for an Information Technology fee derived from each citation issued by the City of Flowery Branch Police officers, for the purpose of improving functionality and efficiency through the use of enhance technology.

CONFISCATED ASSETS FUND SUMMARY						
_		FY2022	FY2023	Budget	FY2024	
Revenue:	-	Actual			Budget	
Technology Fees	\$	27,974	Ş	30,240 \$		20,000
Interest Revenue		-		-		-
Transfer In		-		-		-
Budget Fund Balance		-		10,669		15,000
Total Revenue		27,974		40,909		35,000
Expenditures:						
Supplies and Operating Charges		37,059		40,909		35,000
Transfers Out		-		-		-
Capital Outlay						
Total Expenditures		37,059		40,909		35,000
Excess Revenues Over/(Under) Expenditures		(9,085)		-		-

Information Technology Revenue



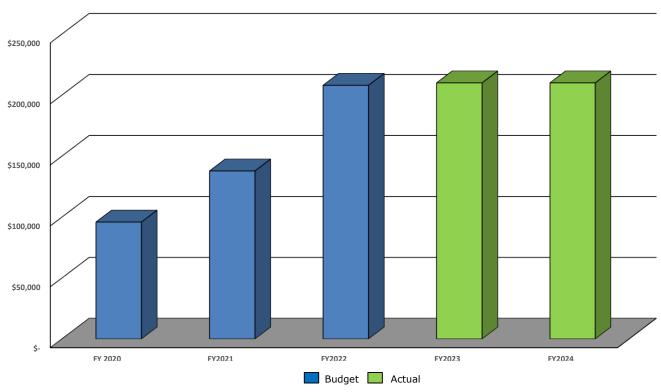
Hotel/Motel Tax Fund

FUND DESCRIPTION:

Hotel/Motel Tax is a tax on room rentals at hotels, motels, Air BNB and VRBO located within the City. The tax was assessed at the rate of 5% for fiscal years before 2020 and was rised to 8% thereafter. The revenue assumption for the fiscal year budget presented here was projected by calculating the forecasted tax bas for the coming fiscal year and then assessing the base at the rate of 8%.

Revenue:		FY2022 Actual	FY2023	Budget	FY2024 Budget
CVB Hotel Tax Revenue - City's portion	\$	78,003	\$	85,000 \$	85,00
Tourism Product Development	т	39,001	•	40,000	40,000
CVB Hotel Tax Revenue - CVB's portion		91,004		85,000	85,000
Interest Revenue		-		, -	
Budget Fund Balance		-		-	
Total Revenue		208,008		210,000	210,00
Expenditures:					
Convention Visitors Bureau		91,005		85,000	85,00
Transfers Out		117,004		125,000	125,00
Total Expenditures		208,009		210,000	210,00
Excess Revenues Over/(Under) Expenditures		(1)			_

Hotel/Motel Revenue



CAPITAL IMPROVEMENT PROGRAM

FUND DESCRIPTION:

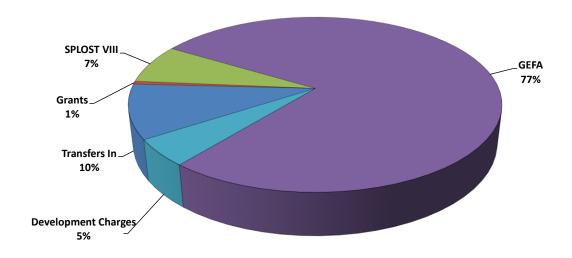
These budgets represent the first year of the present five year Capital Improvement Program (CIP). The section also includes a summary of the entire CIP, as well as more detailed information regarding those projects funded for the first year. Capital improvement budgets remain open until the project is completed.

MISSION STATEMENT:

It is the mission of the Capital Improvement Program to identify, measure, and plan for future Capital needs while adhering to the central mission of the City of Flowery Branch.

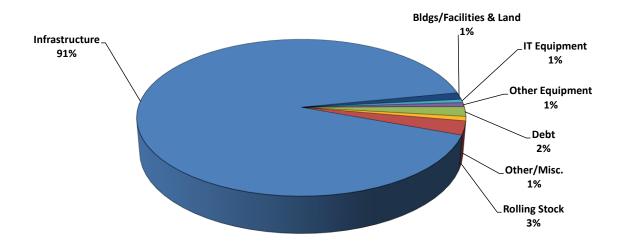
the city of Flowery Branch.				
CAPITAL IMPROVEMENTS PROGRAM FUND SUMMARY				
		FY2022	FY2023	FY2024
REVENUES		BUDGET	BUDGET	BUDGET
Intergovernmental:				
Georgia Department of Transportation	\$	83,905	\$ -	\$ 85,000
Federal Grants		139,200	1,005,816	-
Hall County		-	10,000	-
SPLOST VII				
SPLOST VIII		1,041,695	1,220,101	1,132,102
Bond/Lease proceeds		5,183,719	-	-
Contributions		154,000	50,000	-
GEFA Loan (DWSRF)		625,000	3,602,990	1,482,010
GEFA Loan (CWSRF)		11,503,916	850,000	10,585,000
Water Resources Development Charges		582,436	2,677,440	767,990
Community Service Center		-	-	-
Transfers From:				
General Fund		641,761	-	565,000
Hotel/Motel Tax Fund		-	-	-
Information Tech Fund		-	-	-
Department of Water Resources Operating Fund		-	-	-
Local Resources Fund		-	-	-
ARPA		-	-	1,000,000
Budgeted Fund Balance:				
Local Resources Fund Balance		381,755	880,019	1,826,345
SPLOST Fund Balance		181,250	158,230	-
Total Revenues	<u> </u>	20,518,637	\$ 10,454,596	\$ 17,443,447

FY 2024 Funding Sources

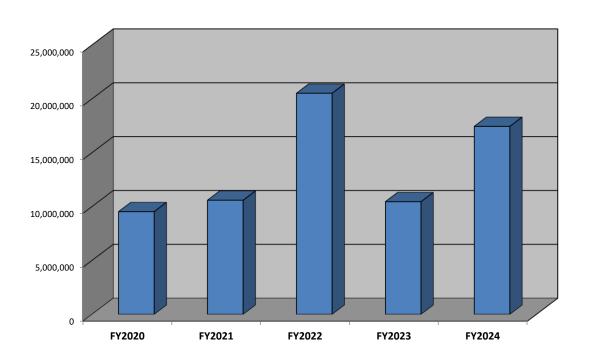


CAPITAL IMPROVEMENT PROGRAM FUND SUMMARY	FY2022	FY2023	FY2024
EXPENDITURES	BUDGET	BUDGET	BUDGET
City Managers Office	DODGET	BODGET	DODGET
Downtown Development Phase II	-	-	418,305
City Buildings Security	-	-	50,000
Financial Services			
City Hall Debt Services	-	-	342,917
IT Equipment Upgrades Annual Program	-	100,000	25,000
Community Development Department			
Planning Software Police	-	-	50,000
Police Vehicles	44,694	_	329,000
Fonce Venicles	44,034		329,000
Public Works - Public Land and Buildings			
Replacement Utility Vehcile	-	-	80,000
4x4 Crew Cab Truck	-	-	45,000
Front End Loader	-	-	40,000
Annual Paving Program	1,722,667	580,095	1,773,797
Parks Property & Improvements	-	-	244,428
Main Street Improvements	26,719	-	•
Downtown Development Phase I	1,991,263	-	
Market Pavilion Park and Streetscaping	1,331,249	5,000	
Old Town Bike-Pedestrian Path	692,362	-	
Mitchell Street Improvements	1,140,381	185,745	
Tenant Improvements - Main St.	445,000	-	
Old Town Stormwater Improvements	· <u>-</u>	550,000	
Wastewater Plant Entrance	-	550,000	
Martin Schools Sanitary Sewer	181,250	142,000	
CW Davis Pump Station	-	36,230	
McEver & Gaines Ferry Traffic Improvements	_	60,000	
Downtown Streetscapes	92,500	5,196	
City Building Generator	-	50,000	
Tourism		,	
Gateway Sign	-	-	50,000
Landscaping	-	-	100,000
Hammock Park	-	-	30,000
Caboose Renovations	_	_	30,000
Website Upgrades	-	90,000	
Department of Water Resources		,	
Wastewater Expansion (CWSRF)	11,503,916	-	11,485,000
Waterline Improvements	50,000	250,000	140,000
Wastewater Effluent Discharge Force Main Phase 2 (CW	-	750,000	
Wastewater Pump Station Modification (CWSRF)	-	100,000	100,000
Water Distribution System Upgrade (DWSRF)	-	200,000	200,000
Water Distribution at Railroad Crossings (DWSRF)	-	-	250,000
Lights Ferry Water Line (DWSRF)	-	250,000	250,000
Wells 4 & 5 (DWSRF)	87,520	937,990	1,120,000
SCADA System (DWSRF)	-	50,000	50,000
Atlanta Highway Water line (DWSRF)	_	140,000	140,000
Replacement Generator	-	-	100,000
Interim Wastewater Plant Improvements	-	1,080,488	/
Wastewater Plant Blower Rentals	139,200	-	
Water Tank Improvements Planning & Design	38,023	_	
Elevated Water Tank	1,031,893	1,875,000	
	1,031,093		
Roberts Drive Pump Station	-	250,000	•
Modify Well Pumps and Well House No. 1 & 3 Gainesville Sewer Line	-	150,000 2,066,852	•
Gamesville Sewer Lifte —	-	2,000,032	
Total Expenditures	\$ 20,518,637	\$ 10,454,596	\$ 17,443,447

Expenses by Category



Five-Year Budgeted Funding Trend



Water & Sewer Fund

DEPARTMENT DESCRIPTION:

The Water & Sewer Fund is used for activities connected with the development, operations and maintenance of water and sewer service in the City of Flowery Branch. This is an enterprise fund, financed and operated in a manner similar to private business enterprises. Such funds are self-supporting in nature where the costs, including depreciation, of providing goods or services on a continuing basis are finance or recovered primarily through user charges.

MISSION STATEMENT:

To protect public health and the environment through the delivery of safe and reliable water and wastewater services with a commitment to future generations.

GOALS & OBJECTIVES:

1. Maintain operational reliability.

- * Upgrade existing plant to newer technology to increase plant capacity and efficiency.
- * Improve existing wastewater outfall line.
- * Complete the elevated water tank.
- * Bring wells #4 and #5 online.
- * Complete force main to Gainesville.

2. Ensure financial stability.

- * Upgrade existing plant to newer technology to increase plant capacity and efficiency.
- * Ongoing account reviews to ensure account collections are received in a timely manner.

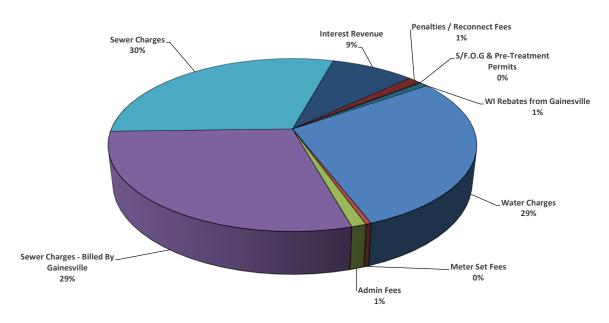
3. Ensure regulatory compliance.

- * Ensure reporting to EPD is completed in a timely manner.
- * Exceed the water and wastewater quality requirements in the discharge permit for all parameters.

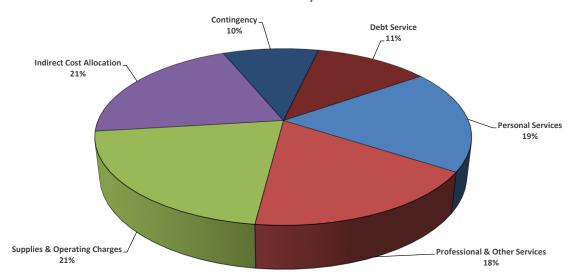
PERFORMANCE MEASURES									
MEASURES	MEASURES A(YTD thru 12/31	BUD	GET			
	FY2020	FY2021	FY2022	FY2023	FY2023	FY2024			
Gallons of Water Capacity increased (daily)	N/A	N/A	N/A	N/A	N/A	400,000			
% of accounts reviewed	N/A	N/A	N/A	N/A	N/A	100%			
# of months water and wastewater quality exceeds permit	N/A	N/A	N/A	N/A	N/A	12			
Gallons of Wastewater Capacity increased (daily)	N/A	N/A	N/A	N/A	N/A	1.5 MGD			
Total Wastewater Capacity	.9 MGD	.9 MGD	.9 MGD	.9 MGD	.9 MGD	2.4 MGD			

		FY2022	FY2023	FY2024
Revenues		Actual	Budget	Budget
Water Charges	\$	998,381	\$ 946,000	\$ 1,100,00
Meter Set Fees		73,828	87,000	15,00
Admin Fees		230,270	82,000	42,00
Sewer Charges - Billed By Gainesville		1,038,517	947,512	1,100,0
Sewer Charges		1,061,595	1,022,000	1,130,10
Bank Fees / Bad Check Fees		90	-	
interest Revenue		130	-	332,20
Penalties / Reconnect Fees		46,194	48,000	50,00
W&S Misc Revenue		-	3,500	
S/F.O.G & Pre-Treatment Permits		4,471	7,850	7,00
VI Rebates from Gainesville		53,899	42,000	30,00
Fransfers in - Development Charges		1,264,672	-	
Budgeted Net Position		-	-	
Total Revenues	\$	4,772,047	\$ 3,185,862	\$ 3,806,30
Expenses				
Personal Services		854,396	1,341,166	\$ 719,00
Professional & Other Services		526,904	604,330	\$ 678,90
Supplies & Operating Charges		667,544	639,300	\$ 800,80
Indirect Cost Allocation		-	-	\$ 789,67
Capital Outlay		10,649	-	\$
Depreciation		480,856	-	
Contingency		-	5,061	373,00
Debt Service		53,013	596,005	444,91
Total Operating Expenses	\$	2,593,362	\$ 3,185,862	\$ 3,806,30
Excess Revenues Over/(Under) Expenses	\$	2,178,685	\$ _	\$

Water & Sewer Revenue







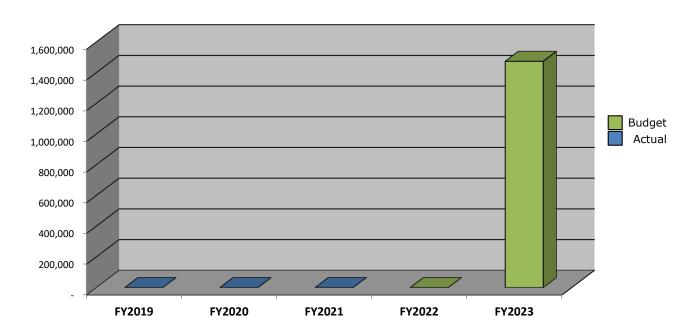
EMPLOYEE BENEFITS FUND

DEPARTMENT DESCRIPTION:

The Employee Benefits Fund accounts for the cost of providing life, health and other insurance benefits to City employees and retirees and their dependents, plus administrative costs and claims associated with these insurance components. As this is an internal service fund, which is used to provide goods and services to the departments and agencies within the city, costs of these goods and services are charged to the various departments.

EMPLOYEE BENEFITS FUND SUMMARY			
REVENUES	 	023 GET	FY2024 BUDGET
Premiums	\$ - \$	- \$	1,474,000
Interest	-	-	-
Transfers in	-	-	-
Budgeted Net Position	-	-	-
Total Revenues	 -	-	1,474,000
EXPENDITURES			
Personal Services	-	-	122,551
Health Insurance Premiums/Claims Expense	-	-	958,505
Life Insurance Premiums	-	-	5,506
Vision Insurance Premiums	-	-	4,944
Dental Insurance Premiums	-	-	30,017
Long-term Disability Insurance	-	-	18,802
Administration/Wellness Program	-	-	23,000
Pension cost	-	-	270,000
Other Costs	 	<u>-</u> _	40,675
Total Expenditures	\$ - \$	- \$	1,474,000
Excess Revenues Over/(Under) Expenditures	\$ - \$	- \$	

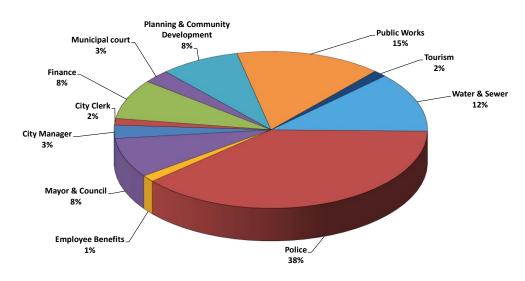
Employee Benefits Five Year Trend



FISCAL YEAR 2024 AUTHORIZED POSITIONS

(5-year Summary)											
		Budget									
	FY2020		FY2021		FY2022		FY2023		FY2024		
DEPARTMENTS	FT	PT	FT	PT	FT	PT	FT	PT	FT	PT	
Mayor & City Council		6		6		6		6		6	
City Manager	1		1		1		1		2		
City Clerk	1		1		1		1		1		
Financial Services	4		4		5		6		6		
Municipal Court	2		2		2		2		2		
Planning & Community Development Dept.	3		3		4		5		6		
Police Department	16		16		18		22		28		
Public Works	8		8		10		11		11		
Tourism	-		-		1		2		2		
Employee Benefits	-		-		- 1		-		1		
Total General Fund	35	6	35	6	42	6	50	6	59	6	
Water & Sewer	9	-	9	-	9		9		9		
TOTAL AUTHORIZED POSITIONS	44	6	44	6	51	6	59	6	68	6	

Authorized Positions by Fund FY 2024



Five-Year Positional Change Chart

